



**EQUITABLE MEDICAID AND CLINICAL RESEARCH LTD/GTE
DEPARTMENT OF HUMAN RESOURCES
ABUJA**

Our Ref. EMCR/VLR/06/003

3rd August, 2026.

United Nations,
New York, United States of America

Dear Sir/ Madam,

LETTER OF RECOMMENDATION

RE: agadi kobs - Conference

We are pleased to recommend agadi kobs, an EMCR volunteer with membership ID EMCR-VOL-000001, for consideration for Conference. Throughout their service with our organization, they have demonstrated commitment to community impact and equitable healthcare. We respectfully ask that you give their application due consideration.

Yours faithfully,

James Agaba

Head of Human Resources

Volunteer verification: <https://www.emecr.org/verify-volunteer> | **Membership ID:** EMCR-VOL-000001

